

SECTION 2.0 - Proposal Outline and Respondent Information	REQUIREMENT	PROPOSAL
2.0 Proposal Outline and Respondent Information	Cover Page - Includes contact name, address, phone number, fax number, date, and signature of authorized representative.	Compliant
	Proposal Overview	Compliant
	1. Summary of key features and deviations and exceptions	Compliant
	2. Use of subcontractors	Compliant
	3. Certification that respondent and any subcontractor comply with the provisions of the Requirements Document in its submission	Compliant
	4. Identify willingness to accept a recommendation that will assign to them the administration of either Part 1 or Part 2	Compliant - Proposing for NANPA and CO code administration only.
	Respondent Information	Compliant
	Description of Respondent's Business	Compliant
	Respondent Financial Information	Compliant
	Additional Information	Compliant
	List of Company Officers	Compliant
	Performance Bond	Compliant

	<p>Legal Proceedings</p> <p>References</p> <p>Proposal Details</p> <p>Compliance Matrix</p>	<p>Compliant</p> <p>Compliant</p> <p>Compliant - Proposal details are in Sections 1-10.</p> <p>Compliant - Included as Section 11.</p>
2.1 Respondent Confidential Information	Recommended respondent submits proposal with confidential information deleted	Will comply as of due date.

SECTION 3.0 - NANPA Qualities and Attributes	REQUIREMENT	PROPOSAL
3.0 NANPA Qualities and Attributes	1. Knowledge about telecommunication network operations (routing, rating, billing), determine legitimacy of applications, assignments to appropriate service providers.	<p>Exceptionally Compliant - Bellcore, as the current NANPA, has demonstrated excellence with regard to all the qualities and attributes required of the new NANPA by the NANC and has been recognized for its quality and professionalism by the FCC, the NANP telecommunications community and by international community. Key accomplishments during Bellcore's tenure include: successful interchangeable NPA code implementation, successful CIC expansion and reclamation, Long Term Numbering Plan publication, assignment guidelines development and application, timeliness of numbering assignments, effective interaction with 18 countries of the NANP, and many accomplishments listed in the Bellcore proposal.</p> <p>The key personnel assigned to the new NANPA organization will bring to the job an extensive background and the broadest knowledge of telecommunications network operations for use in the effective allocation of NANP resources. The current NANPA includes experts with experience and knowledge of all carrier segments, wireline and wireless, numbering/dialing, network design, network engineering, signaling systems, and network software development. Bellcore, as the new NANPA, will also have access to experts in many technical areas such as routing, rating, billing, etc. from an organization that has done much to define the Public Switched Telephone Network.</p> <p>In regards to the assignment of resources, Bellcore, as the current NANPA, has been instrumental in the development of numbering assignment guidelines and has applied these criteria in making numerous assignments, thereby developing an</p>

		unmatched body of experience and knowledge in numbering administration. Also, NANPA has assisted the CSCN in the development of Canadian based guidelines.
	2. Information resource capability	Exceptionally Compliant - Bellcore has described in its proposal that, if selected as the new NANPA, the telecommunications industry will obtain the services of an experienced numbering administrator, and will have access to the broad range of subject matter experts at Bellcore. Bellcore brings to the new NANPA expertise in all the areas listed regarding information resource capability which include: knowledge and experience in numbering resource issues (14 years participation in industry forums), ITU recommendation E.164 (current chair of ITU committee), the NANP and NANP administration (14 years assignment and administration experience), INC (an active participant for entire existence), regulatory issues (interaction with FCC, Industry Canada, state regulators), number resource assignment guidelines (direct and active participant in development of all documents), CO code administration (assignment of NXXs in 809 NPA), NPA relief planning (involved in every NPA relief situation over the past 14 years), and a description of other areas as described in the Bellcore proposal.
	3. Capability to develop, operate, and maintain hardware, software, and mechanized systems.	Exceptionally Compliant - Current software and hardware mechanized systems will be available to the new NANPA at no cost to the industry. Software systems will be deployed, as necessary, for centralized CO code administration.

	4. Management skills - organization, resource management, staffing, budgeting.	Compliant - Current NANPA managers have an aggregate of 105 years practical experience in the telecommunications industry managing technical and administrative personnel. Bellcore also will provide, under contract, essential services such as training, budgeting, and other support services.
	5. Project management skills	Exceptionally Compliant - Current NANPA personnel have attended numerous project management sessions, and have developed project management expertise related to NPA relief planning, management of INPA project, CIC expansion and the annual COCUS.
	6. Interpersonal and negotiation skills	Compliant - Bellcore NANPA staff have all been trained in interpersonal and negotiation skills and have gained extensive experience in these areas in dealing with the many contentious numbering assignment and administrative issues over the past 14 years. In addition, Bellcore has considerable experience and has held leadership positions in key NANP forums such as INC, ICCF, CSCN, OBF, Committee T1, FNF, U.S. Study Group A, ITU, IFAST, and the NANC.
	7. Management of proprietary and competitively sensitive data	Compliant - Bellcore has successfully managed proprietary and competitively sensitive data for the past 14 years. Bellcore has effective secure systems that protect this information.

	8. Public relations skills	Compliant - NANPA personnel have been formally trained and have extensive personal experience with live and recorded interviews with all the news media. NANPA personnel are widely known throughout the NANP by the media and are in demand at many domestic and international telecommunications seminars.
	9. Legal counsel and telecommunication law competency	Exceptionally Compliant - Belcore is fortunate to have experienced legal counsel who is familiar with the FCC and other regulatory procedures, telecommunications law, numbering issues and who has had considerable experience in assisting NANPA in managing the day to day risks associated with numbering administration.
3.1 Personal Resumes of Respondent's Personnel and Sub-contractors	1. Identify personnel	Compliant - Individuals in the current NANPA, who will be performing new NANPA functions have been identified.
	2. Provide employee resumes	Compliant - Resumes of the above individuals have been included in this section of the proposal.

SECTION 4.0 - NANP Administration Functional Requirements	REQUIREMENT	PROPOSAL
4.1 General Responsibilities	1. Assign and administer in an efficient, effective, unbiased, and non-discriminatory manner. 2. Advise industry on numbering issues to support current and future needs.	Exceptionally Compliant - Based on 14 years experience. Exceptionally Compliant - Have frequently advised the industry on numbering issues.
4.1.1	Maintain relationship with governmental and regulatory bodies, address policy directives	Exceptionally Compliant - Have frequently briefed and advised the FCC on numbering issues. Have asked for and scrupulously followed their directives.
4.1.2	Participate in numbering standards and industry fora	Exceptionally Compliant - Have participated in and held leadership positions in virtually all such bodies.
4.1.3	Represent NANP at national and global numbering bodies	Exceptionally Compliant - Have participated in and held leadership positions in virtually all such bodies.
4.1.4	Attend SGA and SG2 ITU	Compliant with requirement as stated in Section 4.1.4. Proposal is to attend SGA but not SG2 meetings.
4.1.5	Review requests for all numbering resources, refer to appropriate industry forum and participate in recommendation	Exceptionally Compliant - Have assigned current resources, referred uncertain cases to INC or regulators, and participated in resolution.
4.1.6	Maintain necessary administrative staff - legal, financial, technical, equipment, facilities, billing	Exceptionally Compliant - Have developed a highly competent and efficient staff.

4.1.7	Recognize new issues not yet addressed by industry and refer to proper forum	Exceptionally Compliant - Examples include numbers for personal communications services.
4.1.8	Respond to information requests from industry and regulators	Exceptionally Compliant - Have provided information in multiple forms; e.g., annual area code status report.
4.1.9	Provide numbering information to requesters via web, electronic or paper based on requesters accessibility	Exceptionally Compliant - Pioneered the display of numbering information on the web.
4.1.10	Provide assistance to used to optimize number resource utilization	Exceptionally Compliant - Have been a staunch proponent of number conservation.
4.1.11	Coordinate number resource activities with NANP member countries' administrators	Exceptionally Compliant - Have established effective working relationships with Canada, Bermuda, and the Caribbean.
4.1.12	Determine final allocation methodology for sharing costs between NANP countries	Compliant - Requirement changed. NANPA will provide input to assist NANC in determining cost allocation.
4.2 NANP Number Resource Assignment & Administration		
4.2.1 Numbering Plan Area (NPA) Codes	<ol style="list-style-type: none"> 1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items 	Exceptionally Compliant - Managed introduction of interchangeable NPA codes. Performed COCUS each year. Participated in the development of assignment guidelines.

4.2.2 NPA 809 Central Office Codes	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant - Coordinated resolution of difficult problem of how to relieve 809 NPA exhaust.
4.2.3 International Inbound NPA 456 NXX Codes	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant - Brought this need to the industry, and worked with INC to develop assignment guidelines.
4.2.4 PCS N00 (NPA 500) NXX Codes	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant - Brought this need to the industry, and worked with INC to develop assignment guidelines. Dealt with clients urgent need for assignments.
4.2.5 900 NXX Codes	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant - Prepared the initial guidelines for 900-NXX administration, and participated in their revision at INC.
4.2.6 N11 Service Codes	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant - Provided input to the FCC to assist them in resolving the difficult question of who should be entitled to N11 assignments.
4.2.7 800 855-XXXX Line Numbers	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant

4.2.8 555-XXXX Line Numbers	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant - Proposed use of 555 numbers for special use by the industry. Participated in guidelines development. Developed software to store complex assignment information.
4.2.9 Carrier Identification Codes(CICs)	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant - Managed expansion of CICs from 3 to 4 digits. Participated in redesign of guidelines. Implemented extensive reclamation program.
4.2.10 Vertical Service Codes (VSCs)	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant - Participated in development of assignment guidelines. Coordinated resolution of assignments between wireless and wireline industries.
4.2.11 Automatic Number Identification Information Integers (ANI II Digits)	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Exceptionally Compliant
4.2.12 Non-Dialable Toll Points (NPA 886 and 889)	1. How, controls and work volume 2. Tools 3. Reporting 4. Miscellaneous items	Compliant - Will assume this responsibility.
4.2.13 Additional NANPA Functional Requirements	Changes to existing guidelines/ procedures, participate in development of and responsive to new guidelines/ procedures	Exceptionally Compliant - We have participated in these activities often during our 14 years as NANPA.
4.3 NANP Transition Plan	How new NANPA will transition and incorporate current NANP functions into its organization	Compliant - No transition required.

SECTION 5.0 - Central Office Code Administration	REQUIREMENT	PROPOSAL
5.1 General Responsibilities	Develop knowledge of local environments and relationship with local regulators.	Compliant - Bellcore, as the current NANPA, has developed considerable knowledge of local environments through the experience it has gained in the review of relief plans and the assignment of over 100 NPAs over the past 14 years. To build on this background, and recognizing the consolidation of CO code administration represents a major change requiring closer working relationships with local regulators and in-depth knowledge of local/regional environments, Bellcore will establish regional offices to perform NPA relief planning. Knowledge of local environments and regulator relationships will be developed during the transition process by working side-by-side with the current administrators for a specified interval. In addition, personnel will be recruited, as necessary, with experience in CO code administration and NPA relief planning from across the industry spectrum, wireless, wireline, CLEC, etc.
5.2 Central Office Code Administration Functional Requirements		
5.2.1. General Client Services	1. Information on processes, procedures, and services	Compliant - For information on processes, procedures and services, a general telephone number will be provided for clients to call which will have voice mail available at all times and a maximum response of 1 business day.

	2. Information/provide documents - web, electronic or paper	Compliant - The current Bellcore web site will be enhanced to include appropriate guidelines documents or links to other web sites where the documents are available. Copies will be available via email or fax. Hard copy will be provided for a nominal charge.
	3. Suggest alternatives, optimize utilization	Compliant - NANPA, Inc. will provide assistance to clients requesting information on numbering resources and will provide recommendations to allow provisioning of services and optimizing number resource utilization.
	4. Knowledge of local dialing plans	Compliant - Bellcore has considerable knowledge of local dialing plans through annual publication of NPA status document and publication of NPA Planning Letters and by serving as an editor for a Uniform Dialing Plan developed by INC. The proposed transition plan calls for obtaining local dialing plan information from current administrators.
	5. Assist in completing forms	Compliant - NANPA, Inc. will provide assistance to clients seeking information in completing Part 1 and Part 2 of the CO code forms either by phone, fax, email, or the web site. Frequently asked questions regarding CO codes will be included and updated on the web site. Sample forms will be created to help in completing the forms.

	6. Respond to inquiries on available codes	Compliant - Inquiries from clients regarding available CO codes in a given NPA, either by phone, email, web site, fax, will be responded to within one business day, and, in addition, the NPA-NXXs will be updated on the web site weekly.
5.2.2 Central Office Code Request Processing	1. Process applications - compliance, eligibility, clarification or additional information	Compliant - Clients may submit CO code application forms to NANPA, Inc.'s Code Assignment & Administration Bureau (CAAB) via fax, email or U.S. mail, which will be time-stamped and identified for tracking purposes. A confirmation of receipt form will be faxed to the applicant with the ID number. The CAAB will verify eligibility and may request clarification or additional information from the client.
	2. Assigns codes	Compliant - CAAB code administrator will respond in the appropriate time period by assigning, denying or requesting more information using Part 3 of the forms.
	3. Conservation	Compliant - Code administrators will insure that a code assignment conforms to code conservation practices described in the applicable guidelines.
	4. Avoids conflicts in dialing, routing, rating	Compliant - Code administrators will insure that assignments do not present dialing, routing, and rating conflicts and that do not conflict with NPAs reserved for future geographic relief.

	5. Obtains local dialing plans, maintains records on assignments	Compliant - Code administrators will request information on local dialing plans from current administrators during transition of CO code request processing as described in Section 5.3.2.
	6. Within time frames	Compliant - Code administrators will respond to the CO code applicant within the time limits specified in the guidelines, i.e., within 10 working days. Part 3 of the application forms will be mailed and faxed to the client.
	7. Verify in service within time frames	Compliant - Code administrator will verify receipt of the activation form (Part 4), flag cases where CO code has not been activated within the required time period, and contact client to determine status of code activation. CAs will also follow-up after effective date to verify code activation.
	8. Adapts to guideline or regulatory changes	Compliant - NANPA, Inc. will adopt assignment practices and administrative procedures to accommodate changes in guidelines or regulatory directives.
5.2.3 Industry Notification Functions	1. Notification of assignments per CO Code Assignment Guidelines	Compliant - Within one business day CAAB database administrators will enter required authorization information in the ACD screen.

	1. Capability to Input rating and routing data into RDBS and BRIDS	Compliant - Belcore currently has access to input capability and routinely enters information into the routing and rating databases. If requested, the CAAB will enter Part 2 CO code information into RDBS/BRIDS, as an enterprise service, within 5 business days as specified in the guidelines.
	2. Assist in call completion problems	Compliant - Call completion problems related to misrouting of calls will be referred to the CAAB. The CAAB will first make sure RDBS information is correct. if necessary, the CAAB will refer the client to the responsible service provider(s) for correction of the routing of the client's calls. Service provider information will be obtained from current administrators and maintained by the CAAB.
5.2.4 NPA Relief Planning	1. Identifies need and timing	Compliant - This function will be performed in accordance with applicable guidelines documents. RNRCs will monitor exhaust situations using COCUS and the monthly CO code assignment reports from the CAAB to determine the exhaust date of all NPAs and will identify those NPAs needing initiation of relief planning activities and will establish a schedule for relief.
	2. Communicates with all affected industry member and appropriate regulatory bodies	Compliant - For NPAs requiring relief activity, the RNRC will write to all affected parties and regulators. Contact names will be obtained from current relief planners during the transition period and will be maintained by the RNRCs.

	3. Prepares Initial Planning Document	Compliant - The RNRC will prepare the IPD that identifies and assesses the various relief options (pro/con) and provides estimated relief durations. The goal will be to plan far in advance to prevent jeopardy of the NPA. Information on future meetings will be provided as part of the IPD.
	4. Conducts NPA Relief Meetings, obtain endorsement of regulatory authorities on relief plan and date	Compliant - The RNRC will develop plans to conduct the industry meetings and attempt to gain industry and regulatory agreement of the relief plan that includes the type of relief and the date.
	5. Plans, notifies, and moderates relief planning meetings	Compliant - The RNRC will perform all the activities related to the NPA relief meetings including planning, notifying and moderating the meetings, and will issue announcements, coordinate meeting arrangements, lead the meetings and issue meeting minutes.
	6. Identifies possible relief options and methods	Compliant - The RNRC will identify and describe the NPA relief options available that develop from the planning meetings, including various splits, overlays and boundary realignments.
	7. Qualifies impacts, advantages and disadvantages of alternatives	Compliant - The RNRC will assess the impacts of each option as developed in the industry meetings including approximate boundaries for the split options, estimated life spans of each option, pros/cons of each option and any other impacts brought up by the affected parties.
	8. Submits results of industry consensus or non-consensus to regulatory body, get assistance as needed	Compliant - The RNRC will submit to regulators the results of industry meetings including the details of relief plan in the case where consensus was reached. If consensus could not be reached the regulators will be provided with the results of progress, comments from participating members and requested to assist in a final resolution.

	9. Provide testimony	Compliant - NANPA, Inc. will attend regulatory hearings and provide testimony as requested by the regulators.
	10. Assigns new NPA per relief plan	Compliant - The RNRC will assign NPA codes according to relief plan and applicable assignment guidelines.
	11. Provides industry notification on relief plan activities.	Compliant - The RNRC will publish Planning Letters for new NPAs including relief plan details and will make these documents available in hard copy and on the web site.
	12. Prepares press releases.	Compliant - The RNRC will issue industry-approved press releases announcing the details of the new NPA relief plan. The new NPA will immediately be placed on the web site including basic implementation information.
	13. Assists NASC in modification of 800/888 toll free database.	Compliant - NANPA, Inc. will provide the SMS800 Help Desk (NASC) with the necessary information to update the toll-free databases.
5.2.5 Jeopardy NPA Processes	1. Determine when to declare a jeopardy condition	Compliant - The RNRCs will monitor NXX assignments in NPAs that are nearing exhaust and compare rates with COCUS and will declare a jeopardy when it is clear that a relief plan or an expected relief plan will not be implemented in time to prevent exhaust of the NPA.
	2. Notifies appropriate regulatory authorities and affected parties	Compliant - The RNRC will notify all affected parties and regulators within the NPA of the jeopardy status situation.

	3. Invokes special conservation procedures	Compliant - The RNRC will also notify the regulators and affected parties that special conservation procedure, as defined in the guidelines, will be invoked by the RNRC. The CAAB will apply the special conservation procedures in the processing of code request applications.
	4. Calls and conducts jeopardy NPA Industry meetings	Compliant - The RNRC will schedule and conduct meetings in the respective NPA to discuss the jeopardy situation and to plan for extraordinary NPA specific conservation measures that may be needed to prevent exhaust during the planning cycle.
	5. Collects and compiles jeopardy COCUS forms	Compliant - The RNRC will collect and compile jeopardy COCUS forms from service providers in the affected NPA.
	6. Implements extraordinary NPA conservation measures per local industry or regulatory direction	Compliant - The RNRC will assess NXX demand from weekly assignment reports from the CAAB (for jeopardy situations) and determine if extraordinary NPA specific conservation measures must be implemented. If so, a Planning Letter will be published describing the details of these extraordinary measures. The CAAB will implement these new measures upon publishing of the PL.

<p>5.3 Central Office Code Transition</p>	<p>Develop transition plan in conjunction with CO Code Transition Task Force and current CO Code Administrators</p>	<p>Compliant - A straw proposal for the transition of the CO code administration has been developed and described in Belcore's submittal. The plan calls for the transition of CO code processing and NPA relief planning to the new NANPA during the 18 month period after the new NANPA has assumed all duties. These CO code administration functions will be transitioned in segments based on the NXX assignment rates. New NANPA will establish a "start-up staff" for each of the CO code administration functions to be performed by the CAAB and the RNRCs. The first 12 weeks will be set aside and used to set up office space, communications, administrative systems and start-up staff training. In six, 10-week intervals, the functions of the current administrators will be transitioned to the CAAB and RNRCs. Over time, as the workload increases with each segment, the staffs of the CAAB and RNRC will be increased, and hence the costs increased, proportionately. During 10 week intervals, new staff will be trained, and then the work will be transitioned. During each segment, the new NANPA will work side-by-side with the current administrator for a specified period of time after which a full transition to the new NANPA will take place, with an opportunity for additional assistance prior to the next segment's transition. Each segment will be transitioned in essentially the same manner.</p>
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5.3.1	Addresses staffing, cross-training, hand-off schedules, methods to address local and toll dialing status, cross-boundary local calling requirements	<p>Compliant - NANPA, Inc., will establish a start-up staff of 5 people for the CAAB and 6 people for the RNRCs. During the first 12 weeks of the 18-month transition period, office space, communications systems, administrative systems will be set up and the staff will receive requisite training in job functionality, history, etc. Costs for the start-up personnel, training and other administrative activities will be supported by the entire industry. As each segment is transitioned according to a plan jointly developed by the new NANPA and the Transition team, the workload for CO code request processing and NPA relief planning will increase by segment. During each 10 week segment, about one sixth of the work will be transitioned. Costs to the industry will be increased, roughly proportionately, until the end of the transition, when the entire costs of the CAAB and RNRC staffs will be shared by the industry.</p> <p>As explained in the transition plan, the new NANPA will, for a period of time, work side-by-side with current administrators in on-the-job training. During this period of transition for each segment, the current administrators will provide information to the new NANPA concerning local and toll dialing status and cross boundary local calling arrangements that will be used in assigning CO codes and reviewing NPA relief plans.</p>
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5.3.2	Describe process for transferring supporting information	Compliant - During the transition of the CO code administration functions to the new NANPA, current administrators will be requested to provide the information shown in Section 5.3.2. A checklist of the information to be requested and a time table when the information will be needed will be sent to the current administrators sufficiently in advance of the transition of their responsibilities. This information will be checked for accuracy and completeness by the new NANPA.
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SECTION 6.0 - Dispute Resolution	REQUIREMENT	PROPOSAL
6.0 Dispute Resolution	1. Provide information as required to the appropriate responsible group and participate as required in resolution of an issue	Compliant - Bellcore, as the current NANPA, has been successfully resolving disputes with carriers and service providers from all sectors of the industry and NANP countries. NANPA, Inc. will continue to assist industry forums, by providing information as required to the responsible group, and by actively participating in, advising on, and leading contentious industry discussions to successful conclusion.

SECTION 7.0 - Enterprise Services	REQUIREMENT	PROPOSAL
7.1 Operating Principles	Follow operating principles which apply to provision of enterprise services	Compliant - Bellcore will provide all the required and optional enterprise services at a fair and reasonable fee, and will conform to the operating principles as described in this section.
7.2 Required Enterprise Service	<p>1. Provide rating and routing input to RDBS/BRIDS for code applicants that request service.</p> <p>2. Proposed fee to be charged to the applicant requesting service.</p>	<p>Compliant - Bellcore agrees to provide rating and routing input to RDBS/BRIDS for code applicants who request this service.</p> <p>Compliant - A schedule of fees to provide this service is included in Bellcore's proposal, namely, a one time fee of \$75 to create a record, a one-time fee of \$40 to update and existing record, and an annual maintenance fee from the Traffic Routing Administration for each record, based on TRA fee structure.</p>
7.4 Auditing	Audit of enterprise service activities and report on annual basis to the NANC	Compliant - Bellcore agrees that all costs associated with providing enterprise services will be identified and recorded separately, and also agrees to obtain an independent audit of NANPA's books (including enterprise services) after the first, third, and fifth years of the new NANPA operation.

SECTION 8.0 - Billing and Collection Agency Functional Requirements	REQUIREMENT	PROPOSAL
8.1 Introduction	Demonstrate compliance with stated sections	Bellcore is not proposing to perform the Billing and Collection function.
8.2 General Responsibilities	<ol style="list-style-type: none"> 1. Collect payments for numbering administration functions 2. Assess carrier payments 3. Base non-U.S. payments on nation's population 4. List of U.S. telecommunication carriers 5. All U.S. carriers contribute to cost recovery 	
8.3 Qualities and Attributes	<ol style="list-style-type: none"> 1. Knowledge of relevant legislation 2. Knowledge of relevant FCC rules related to number administration, fund collection and reporting requirements 3. Knowledge of generally accepted accounting standards and laws 4. Knowledge and understanding of cost recovery mechanisms 	
8.4 Billing and Collection Functional Requirements	<ol style="list-style-type: none"> 1. Design reporting worksheet 2. Submit worksheet to NANC and FCC for approval 3. Understand and follow public notice requirements in disseminating worksheet 4. Develop procedures for monitoring industry compliance 5. Compute payment for each contributing entity 	

	<ul style="list-style-type: none"> 6. Develop corporate and international contacts to facilitate cost recovery 7. Propose procedures addressing reporting and payment failures 8. Develop procedure for computing, billing, and collecting each entity's payment to fund 9. Design procedures to ensure validity of reported data 10. Establish procedure for collecting and verifying installment payments 11. Develop procedure regarding variances in fund collection and disbursements 12. Implement Billing and Collection function within 90 days of selection 13. Collect payment for NANPA function and Billing and Collection Agency function 14. Distribute funds to the new NANPA on a monthly basis 15. File annual report with the FCC and national government authorities as appropriate on collections and disbursements 16. Maintain records to ensure operational integrity 17. Obtain audit 	
8.5.2 U.S. Payments	<ul style="list-style-type: none"> 1. Verify information on complete worksheet 2. Calculate payment factor, calculate each individual carrier required payment and submit the bill 3. Examine and verify data received from carriers 4. Ensure all eligible entities are identified, billed and contribute to the fund 	